# Preferred Future Series™

# AI, Job Disruptions and Opportunity – Implications for Community Colleges

Dr. Rick Aman Aman & Associates – Futuring and Strategic Leadership September 29, 2025

Artificial intelligence is rapidly transforming the workplace, automating routine tasks, and reshaping entire job categories. While the headlines often focus on breakthroughs in robotics or generative AI, the more immediate impact is unfolding in white-collar roles that have traditionally been considered stable. Clerical, administrative, and rule-based positions from bookkeeping to customer service are increasingly at risk of reduction or redefinition as AI tools prove faster, cheaper, and in some cases, more accurate. This disruption is not distant speculation; it is already altering labor demand in finance, legal services, customer support, and healthcare administration.

For community colleges, these shifts are both a challenge and an opportunity. As automation displaces workers in these vulnerable occupations, millions will need retraining pathways into more resilient, high-demand careers. Community colleges, with their accessibility, agility, and close ties to regional economies, are uniquely positioned to serve as the first responders in this transition. By aligning programs with emerging skill needs in healthcare, technology, skilled trades, and public service, they can provide displaced workers with rapid, affordable, and stackable training options that prepare them for the next generation of jobs.

# **Top White-Collar Jobs Ripe for Reduction**

**Accounting & bookkeeping clerks** – absolutely core AI disruption case.

Payroll & timekeeping clerks – classic repetitive, rules-based.

**Tax preparers** – generative AI + IRS automation are already eating into this.

**Insurance claims adjusters/examiners** – machine vision + NLP is already replacing large chunks.

**Legal assistants & paralegals** – AI is already doing discovery and drafting.

**Administrative support staff** – scheduling, transcription, records  $\rightarrow$  AI automation targets.

**Customer service representatives** – among the most publicized chatbot replacements.

**Data entry clerks** – one of the most at-risk jobs worldwide.

**Telemarketers / call center operators** – being displaced rapidly by voice AI.

**Medical billing & coding clerks** – AI and automation software are aggressively targeting this sector.

**Retail cashiers** – self-checkout and AI-driven systems accelerating job loss.

**Language Translator / Interpreter** – translates spoken or written content into multiple languages for accessibility.

### Community College Advantage - Counter-Cyclical and Agile

Their advantages are distinct:

- Accessibility: Open admissions, local campuses, and affordable tuition create low barriers to entry. Community colleges welcome students of all ages, backgrounds, and skill levels, serving as gateways back into education.
- Agility: Colleges can launch new certificates or short-term programs quickly, aligning offerings with employer needs in real time. This responsiveness is unmatched by most four-year universities.
- **Stackability:** Credentials are designed to build—noncredit to credit, certificate to degree—allowing students to re-enter the workforce rapidly while keeping a pathway open to longer-term advancement.
- **Industry Alignment:** Advisory boards, apprenticeships, and employer partnerships ensure programs remain tied to actual labor market demand, from healthcare to advanced manufacturing.
- Regional Impact: Community colleges are rooted locally. They don't just educate—
  they stabilize regional economies, support small businesses, and prepare the
  workforce needed for growth sectors.

## Jobs at Risk (2025–2030) Community College Training Pathways

#### Finance & Administration

- Accounting & bookkeeping clerks
- Payroll & timekeeping clerks
- Loan officers & credit analysts
- · Tax preparers

#### Legal & Professional Services

- Insurance claims adjusters
- · Legal assistants & paralegals
- Technical writers / compliance

#### Customer & Market Services

- · Administrative support staff
- · Market research analysts
- Customer service representatives

#### Healthcare

- Registered Nurses (ADN)
- · Respiratory Therapists / Radiologic Techs

#### **Technology & Security**

- Cybersecurity Technicians (CompTIA, Cisco)
- IT Support / Data Analytics Technicians

#### Skilled Trades & Advanced Manufacturing

- · Advanced Manufacturing / Mechatronics
- · Electricians & Electrical Technology
- HVAC Technicians
- · Welding / Fabrication Specialists
- Automotive Service Techs (EV specialization)

#### **Education & Infrastructure**

- Early Childhood Educators / Teaching Assistants
- · Water/Wastewater Treatment Operators

#### **Implications**

The advance of artificial intelligence is reshaping the labor market in profound ways, accelerating the decline of routine, clerical, and rule-based jobs while opening

opportunities in healthcare, technology, skilled trades, and public service. For many workers, this transition will be disruptive, even disorienting, as entire categories of employment are compressed or redefined. Yet the disruption is not the end of the story it is the beginning of a new workforce reality that requires institutions capable of bridging the gap between yesterday's jobs and tomorrow's opportunities.

Community colleges are uniquely positioned to lead that response. With their accessibility, agility, and deep regional ties, they can provide displaced workers with pathways into resilient careers through stackable credentials, short-term certificates, and industry-aligned programs. By embracing this role, community colleges will not only help individuals recover from job loss but also shape the preferred future of their communities—one where AI augments rather than erodes human potential, and where education serves as the cornerstone of resilience and renewal.

#### **Call to Action**

College leaders, trustees, and policymakers should act now to anticipate AI's workforce impact. This means investing in rapid curriculum design, strengthening employer partnerships, and supporting faculty in delivering flexible, career-focused learning. Just as importantly, states should establish coordinated agencies and task forces dedicated to monitoring AI's labor market effects and aligning training funds, policy, and incentives with community college capacity. By moving decisively at both the institutional and statewide level, we can transform AI disruption into an opportunity - positioning community colleges as the most viable institution in preparing Americans for the jobs of the future.